### FFFS episode 1: GRANTS / FÖRDERANTRÄGE

## Script:

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Video in English and German plus a Script

german

[VIDEO]

english

[VIDEO]

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### SCRIPT: FFFS episode 1: GRANTS / FÖRDERANTRÄGE

EN: In case you prefer text over video. Here are my notes for the video which have some "script" like qualities – although super raw they should deliver the same message and can be shared as text.

DE: Wer lieber liest als Video guckt, findet hier meine Notizen fürs Video. Sie funktionieren praktisch wie ein Skript. Allerdings ist der Text extrem roh und unbearbeitet. Und nur auf Englisch verfügbar.

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Hi, my name is Lars Zimmermann. And this is FFFs – Fixing Funding For Sustainability, Episode 2.

- TITELSCHILD -

And today I am going to talk about Grants or similar funding sources for sustainability. Grants where you have to apply.

And today I am going to talk about Grants or similar funding sources for sustainability. Grants you have to apply for – that ask you to send in an application or proposal.

# **BROKEN GRANTS**

Let's look at an example. Very often these grants work like this:

An institution has some money and wants to give it to sustainability projects. Let's say it is 1000 Euros.

- TURM AUS 10 LEGOSTEINEN -

And they make people apply for it. The application is a bit complicated. Let's say, it takes 4 hours. When we say each hour of work is worth 25 Euros then each application is worth 100 Euros.

- EIN LEGOSTEIN NEBEN DEN TURM -

This is 100 Euro or 4 hours the initiative is working on a proposal. It has some time for work. But instead of saving bees, planting trees or do whatever – which is the work they want to do – they spend the time on an application. This 100 Euros are taken out of sustainability.

Grants consider themselves successful when many people apply for them. And the world of sustainability is full of people, projects and organisation that need money. So in the end let's say 50 initiatives apply. This sums up to 5000 Euros.

- 5 TÜRME MIT JEWEILS 10 LEGOSTEINEN -

These 5000 Euros or 200 hours is not money or time is not going into sustainability. It has not saved birds, challenged pollution, developing new green alternatives. No, it was used to write about what should be done instead of doing it.

And then one gets it. So 1000 Euro go into sustainability and in exchange 5000 go out.

- LEGOTÜRME WECHSELN DIE SEITEN -

So we have a final result of – (minus) 4000 Euro for sustainability. 4000 Euro that are burned!

Our grant – that might actually wanted to support sustainability – has actually had negative impact. It effectively took out energy out of sustainability!

I have seen this so often. Even with numbers crazy as these.

This is broken. Right?

Let's have a closer look: WHAT is broken, WHY is it broken. And HOW to FIX IT.

### EXCURSUS: COST EXTERNALIZATION

This dynamic is a case of externalization. Externalization of costs! Externalization is a classical problem especially for sustainability!

Let's do a quick excursus on externalization!

- SZENENWECHSEL: Lego Fabrik, Tafel, Dorf -

Let's do a quick excursus on externalization. A simple explanation.

Externalization means: When you produce a product there are costs attached to make it like materials, energy, work. You have to pay something before you can profit from selling the finished product.

Externalization means that you make others pay these costs! Wherever you can.

Here is a classical example:

Imagine a factory in the woods. It produces a good. And on by-product is polluted toxic water. It is expensive to clean the water or hire someone for it. So instead of paying this the factory releases the toxic water quietly into the river. Problem solved, money saved.

And there is a little village along the river. And the toxic water makes the people there sick. They have to stay at home and rest in bed. Instead of going to work an make bread or whatever there body is busy dealing with the toxins. Also they need expensive medication. Now there bodies become the filter for the water! They become the filter mechanism!

These costs for their time and the medication are costs attached to making the product. But not the factory is paying these costs. But the people here in the village. The factory has externalized the costs to the village.

#### They pay. The factory only benefits!

#### - SZENENWECHSEL: WIEDER ZURÜCK -

This is what we do, when we pollute and exploit the planet. Others pay. Or will pay. For example future generations. Or you at a later date.

"Evil" capitalistic companies are great at externalizing costs in order to maximize profit. And this is why we need sustainability after all! Dealing with and cleaning up after externalizations is maybe the major reason for sustainability.

And here we have grants that want to do something for sustainability and they use the very same mechanism! Contradicting their mission.

(((I mean, if we have a process like that in the world of startups for example – no problem. Let's filter them out. Who cares if we have more products? But sustainability? I think there we can take anything!!! Or almost anything! We don't need ONE bee initiative. We can have one in every village. Use the exact same mechanism – externalization – to deal with effects of externalization?)))

How so? /

Before we come to ideas how to make this better let's first understand what is the issue here – what is the problem.

# **BAD & BETTER FILTERS**

What is their - the grant givers - problem?

They have money and they want to give it to someone who is doing relevant things. How to find and identify this someone? They need to find and filter! But this – finding and filtering – comes with costs. If you look for something specific. You need to do research.

And this mechanism here externalizes these costs to the initiatives. They have to write a proposal. And present themselves according to the questions the grant has. All of them.

- AUF DIE LEGOTÜRME AUS SZENE 1 ZEIGEN -

They spend all the time to pack something up – customized for the specific unique request of grant – and the grant giver can cherry pick.

This is absurd high costs for giving away 1000 Euros. Paid by them – the initiatives. Not them – the grant givers. They (the grant giver) benefits – "aren't we cool! We give/gave money to sustainability!" – and one of the initiatives benefit. But all the other 49 initiatives paid for it! And in the end it is planet earth!

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WHY is this so? Why are many or the majority of the grants are doing this?

Well, there is a good explanation for this. It used to be the best way – in the world before the internet.

Let's say you are an institution.

- EIN GROSSER DUPLOTURM UMRUNDET VON VIELEN KLEINEN EINZELLEGOSTEINEN -

In a world without internet? How should you learn about all the small initiatives? They can't buy adds in newspapers or print 1 Million postcards and send them around or buy or air time on TV or radio.

So you buy this airtime once and become visible to all the initiatives – and they send single (and therefore cheap) letters to make themselves visible.

So in that days you asked THEM to send things TO YOU. From the periphery to the center. This was the cheapest way for all.

- ZEIGE VON DEN KLEINEN STEINEN AUF DEN GROSSEN -

But the world has changed.

We have now the internet. And let's say since at least 2010 it is ridiculous quick, cheap and easy to set up a website! In less than a day. So the small initiatives can all set up websites. And make themselves visible. Permanently.

And then the institution can do the work. Use a search engine! And find them.

- ZEIGE DAS -

Of course. You might ask: All these websites, they look so different. And many of them are really low in quality! Some of them have barely information on them. The websites don't help to make a decision.

It could work like this:

The institutions posts about a grant and announces that it will browse the web for websites of initiatives looking for this, this, this and that information on a website. "Please post it under 'About". This is the structured proposal! Instead of sending it to us post it on the web. And here are some suggestions how to set up a simple website quick and cheap.

This would already do something good. Because many initiatives have websites that don't explain well what they do because they are busy explaining it in hidden grant applications instead. So you help them to set up a good and useful website!

This creates the benefit that they can use this website also for others things. It is easier for the public to see what is happening here and also – and here comes the beauty – for other Grant givers.

- ZEIGE DAS MIT MEHREREN DUPLO TÜRMEN -

Let's say you are a big and really influential grant giver or group of grant givers. You could create some kind of **open standard!** For information provided about an initiative. Create a way better ecosystem of visibility! And everyone can build on it. Plug into it. An open standard – like a CV or example.

### INQUIRIES

And then you find one you like. And of course you have additional questions. You need to know more specific things.

And then you ask these few initiatives to write a more detailed proposal for you. But you give them already a little bit of money for that! You pay them to do this!

This is how you internalize the filter costs. And don't exploit people that want to create a sustainable planet. You money goes 100% into accelerating change and not to a significant portion into destroying change.

There are a few grants that work a bit like this. But why not way more!

### MORE IDEAS: OPEN DATABASE

Ok. If you reflect a while on this you will find a lot of interesting angles, further questions and from that extra ideas on top.

For example an open database or list where every initiative that has set up a website can add themselves. So the institutions don't even have to browse the web. But can go straight to that list.

Imagine what kind of sustainability dynamic this could unfold.

With Openness (in the form of an open information standard and open available information) and smart use of the internet we can make things a lot better.

### END

Well, this was FFFS – Fixing Funding For Sustainability Part 1.

Stay tuned for more broken things and ideas how to fix them.

My name is Lars Zimmermann and I have a bunch of cool projects you can check here:

- ABSCHLUSSBOARD BLOGLZ.DE -

Bloglz.de

Blog Lars Zimmermann d e.

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(Missing I really wanted to add that some grant givers even ask for Videos or Pitches – sometimes even in special formats like Pecha Kucha – which increased the costs of the application dramatically and there for takes even more time out of change making.)